WE HAVE A COMMITMENT THAT GOES BEYOND DENTISTRY.
IT’S A CALLING TO SERVE THE GREATER GOOD OF HUMANKIND.
Dear Friends,

It is an honor to share with you our 2011 Annual Report. This new publication has been designed to provide all Ostrow School of Dentistry of USC community members a clear, multifaceted understanding of the state of our School.

As the content in this report illustrates, the Ostrow School of Dentistry is a solid, influential institution and a vital part of USC. With a fully balanced annual operating budget of $105 million, the School ranks fifth among USC’s 19 academic institutions in financial size. Our faculty and staff are also involved in decision making at the University level, including the Budget Steering Committee and the dean search committee for the USC Dornsife College of Letters, Arts and Sciences.

In the past few years, our School has undergone many positive changes, including a streamlined curriculum, an increase in our on-time graduation rate to more than 90 percent, dramatic improvements to clinical and educational facilities, and the recruitment of more expert faculty. Many of these great developments were made possible by the insight and support of alumni and friends.

Guiding the Ostrow School of Dentistry is an immense responsibility that I and the other members of the School’s administrative team are privileged to bear. Thousands of alumni, current students, faculty and staff members, and friends of the School trust us to uphold this institution’s eminent reputation and prepare it for whatever the years ahead may bring. This enormous amount of trust further cements our commitment to transparency and clear communication at all times regarding issues and decisions that affect the School.

I highly encourage all of you to stay in touch with the School; your questions, comments, and views are always deeply appreciated. I want to thank you for your involvement with and support of the Ostrow School of Dentistry as we continue on the path to a brilliant future.

Avishai Sadan, D.M.D.
Dean
G. Donald and Marian James Montgomery Professor of Dentistry
Ostrow School of Dentistry of USC
THIS IS A HOME FOR VISIONARIES.

ADMISSIONS
We are privileged to entertain a large, dynamic pool of applicants. Our selection process is as much an art as it is a science. We look for potential, promise, and passion. We seek the scholar and the scientist, the clinician and the community health provider. We take extreme care to thoughtfully consider each application in its entirety using a whole-file review. In doing so, we want to learn what motivates applicants and what special gifts they might bring with them. We celebrate the full diversity of our students—variations in ethnicity, gender, and geographic background as well as thought, experience, and interests. Our goal is to ensure that all of our students are able to excel academically, socially, and culturally.

"I’m often asked what is so special about USC and the Dental School. The short answer—it’s the people. It’s our dedicated group of faculty and staff, our terrific alumni who bring us great distinction each day, and, of course, it’s our students who are so full of possibilities for the future."

Sandra Bolivar, J.D.
Assistant Dean for Admissions,
Minority and Student Life
32 STUDENTS WERE ADMITTED TO THE ADVANCED STANDING PROGRAM FOR INTERNATIONAL DENTISTS.

**DDS ADMISSIONS**

- Applications received: 3,317
- Students admitted: 144
- Students with bachelor’s degrees: 144
- Students with master’s degrees: 11
- Students with doctor of medicine degrees: 1

Dental Admission Test scores
- Academic Average: 19.3
- Science: 19.2
- Perceptual Ability Test: 20.2

Of the 225 dental hygiene applications received, 40 students were admitted. USC’s dental hygiene program confers a bachelor’s upon its graduates. Only 15 percent of U.S. dental hygiene programs offer the four-year degree.
LIST OF PROGRAMS

- Doctor of Dental Surgery
- Bachelor of Science, Dental Hygiene
- Advanced Standing Program for International Dentists
- Master of Science, Craniofacial Biology
- Master of Science, Orofacial Pain/Oral Medicine
- Doctor of Philosophy, Craniofacial Biology
- Advanced Degrees: Endodontics, General Practice, Operative Dentistry, Oral and Maxillofacial Surgery, Oral and Maxillofacial Surgery/MD (combined program with Keck School of Medicine), Oral Medicine with an emphasis on Orofacial Pain, Orthodontics, Pediatric Dentistry, Periodontology, Prosthodontics

ENDOWED SCHOLARSHIPS

We’re committed to ensuring eligible students have the financial aid necessary to pursue their educational goals. The following alumni, friends, and family members have gifted the Ostrow School of Dentistry with educational endowments, allowing us to provide scholarships for generations to come:

Albert Colby  
Alex Koper  
Carl Rieder  
Century Club  
Charles V. Schutz  
Class of 1964  
Dental Alumni Association  
Dental Hygiene  
Dr. Reynold L. and M. Vivian Foutz  
Dr. and Mrs. J.A. Slaughter  
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Max Sosin  
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Pellicciotti  
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School of Dentistry  
Shooshan Memorial  
Tarica Family  
Tracy Wong  
Violet Bonney Dental Hygiene  
Walter C. Harbart Memorial  
William E. Motley  
Wilma E. Motley Dental Hygiene  
Yoshio Yamaguchi/Academy for Excellence

“I was raised to be a Trojan! I was thrilled to be able to go to the same school as my family and continue the legacy. The faculty and student atmosphere here is amazing. It is an honor to go to Ostrow School of Dentistry.”

Madeline Schenasi, DMD ’13

Schenasi is the fourth generation of her family to attend the Ostrow School of Dentistry of USC.
Ostrow School of Dentistry of USC Annual Report

AT THE HEART OF EVERY DISCOVERY IS THE CHANCE TO IMPROVE A LIFE.

RESEARCH
For decades, the Ostrow School of Dentistry of USC has been a driving force in the advancement of science. From improvements in clinical dental care and techniques to increased understanding of the intricacies of human development, the Ostrow School of Dentistry has consistently produced highly influential research that has shaped the field. The School’s research environment allows our brilliant faculty members to modernize the face of dentistry and provides students with opportunities for scientific engagement that enrich their education.

“Our research, and that of all of our colleagues here at the Ostrow School of Dentistry, is not solely about making discoveries and adding to the body of knowledge; it’s also about making a real difference in patients’ lives for generations to come.”

Michael Melnick, Ph.D.
Tina Jaskoll, Ph.D.
Co-Directors, Ostrow School of Dentistry Laboratory for Craniofacial Developmental Genetics

Jaskoll and Melnick authored a 2011 Experimental and Molecular Pathology article confirming that cytomegalovirus plays a role in causing salivary gland cancer.
OUR FACULTY WORKS TIRELESSLY TO ADVANCE THE DENTAL SCIENCES AND BRING NEW DISCOVERIES ONTO THE CLINIC FLOOR.
IT IS OUR DUTY TO PROVIDE CARE TO UNDERSERVED COMMUNITIES.

COMMUNITY HEALTH
In the 1960s, almost 40 years before the Surgeon General’s groundbreaking report on dental health care disparities, the Ostrow School of Dentistry was already tackling underserved communities. What began as a single clinic in Watts, Calif. has grown to a fleet of mobile dental clinics, fixed satellite clinics such as the USC-Union Rescue Mission on Los Angeles’ Skid Row, and a variety of school-based programs teaching children the importance of proper dental care. It is with these programs that we have reached nearly 65,000 patients in the past year alone and plan to continue providing dental care as long as it eludes so many.

“"My passion is caring for women and children, teaching them, and helping them in any way I can. I am a strong believer that knowledge is power, and the more you know, the better your life will be.”

Carmen Diaz
Promotora Health Educator
Ostrow School of Dentistry Community, Oral Health Programs

Diaz was the recipient of the 2011 DENTSPLY/Harold Slavkin Oral Health Science Education Award from the Friends of the National Institute of Dental and Craniofacial Research.
ESTABLISHED IN 1968, WE HAVE THE LARGEST AND LONGEST OPERATING MOBILE CLINIC IN THE NATION.

OUR COMMUNITY DENTISTRY PROGRAMS / AFFILIATED CLINICS

Our mobile dental vans and unique alliances with community service agencies allow us to bring greater dental care access to L.A.’s most underserved communities.

- Urban mobile clinic sites
- Community service partnerships
- Neighborhood mobile dental van sites
- USC campuses
With tens of thousands living on the streets of Downtown L.A., USC operates one of the only dental school-operated clinics in the nation specifically addressing the oral health care needs of the homeless.
WE REFINE THE 21ST CENTURY DENTAL PROFESSIONAL WITH OUR VAST CATALOG OF CONTINUING EDUCATION COURSES.

CONTINUING EDUCATION
Each year, the Ostrow School of Dentistry Office of Continuing Education is a top choice for dental professionals around the world. Through a series of lectures, hands-on workshops, national and international symposia, and distance-learning courses, our 120-plus instructors provide dental professionals the opportunity to attain the excellence and high standards noted by the industry. Whether dental professionals are looking to collect credits for licensure or are hoping to strengthen their skills, the Office of Continuing Education is the place to stay apace in an ever-changing world.

“I have a love for knowledge and want to progress in the field as much as I can. The quality of the courses at the Ostrow School of Dentistry is definitely above standard. The courses are evidence-based and take into account various perspectives of experienced clinicians.”

Omid Vatankhahan, DDS ’01
Vatankhahan took home a Lifelong Learner Award last year for earning 233 continuing education units in the past three years.
THE OSTROW SCHOOL OF DENTISTRY OFFERS MORE THAN 100 CONTINUING EDUCATION COURSES EACH YEAR.
ACCESSIBILITY IS THE CORNERSTONE OF PREVENTION.

PATIENT CARE
At the Ostrow School of Dentistry of USC we provide a wide range of oral health services at affordable rates. From routine check-ups and cleanings in our dental hygiene clinic to in-depth dental treatment in our nine specialty clinics, the Ostrow School of Dentistry provides dental care to a population who might not otherwise have access to the dentist’s chair.

“CAD/CAM [computer-aided design and computer-aided manufacturing] allows the dentist to perform true ‘digital’ dentistry. Pictures can be taken of a prepared tooth, or multiple teeth, and restorations can be fabricated in less than 20 minutes. CAD/CAM is the future of dentistry. We want to prepare our students not just for the present, but for the future.”

Richard Lin, DDS ’02, PROS ’08
Assistant Professor of Clinical Dentistry

The School has 37 CAD/CAM units, giving students the opportunity for substantial hands-on experience with the technology.
WE ARE COMMITTED TO INVESTING EVERY DOLLAR STRATEGICALLY TO HAVE THE GREATEST IMPACT.

Even as higher-education costs rise, the Ostrow School of Dentistry is dedicated to curbing tuition increases to continue recruiting the best and brightest students. To that end, we rely on a greater variety of channels to cover the School’s operating budget. One area of targeted growth in 2012 is alumni giving. The reasons nearly 20 percent of our alumni say they financially support the school vary. Some want to support future Trojans. Others want to ensure we continue providing greater dental health care access to underserved communities. Whatever the reason, we strategically invest our resources to have the greatest impact on our school and its student clinicians.

2011 REVENUE BREAKDOWN

- 73% Tuition
- 14% Clinics
- 5% Gift and grant support
- 3% Continuing professional oral health education
- 5% Other
OVER 106 MILLION

Our revenues for 2011 exceeded $106 million.

FIFTH LARGEST

We have the fifth largest operating budget among all USC academic units at more than $105 million per year.

CONTINUED GROWTH

Since 2009, Ostrow School of Dentistry’s operating budgets and revenues have grown by more than 10 percent.

The accompanying consolidated financial information on the Ostrow School of Dentistry of USC is audited annually by Ernst & Young in accordance with auditing standards generally accepted in the United States. More fiscal year data about USC and the Ostrow School of Dentistry’s finances may be found by visiting http://about.usc.edu/facts.
HAVING THREE WAYS TO GIVE MAKES IT EASY FOR ANYONE TO BRING US ONE STEP CLOSER TO PERFECTION.

DONOR AND ALUMNI RELATIONS
Since 1897, the School has relied on the generosity of alumni, friends, corporations, and foundations to position itself as one of the top dental schools in the nation. Now, more than ever, philanthropic funding is essential to sustain this important 115-year legacy. Through strong, strategic investments in student scholarships, faculty recruitment and retention, community outreach and patient care, and facility maintenance, the Ostrow School of Dentistry strives to maintain and build upon our excellence well into the future.

100 PERCENT
of your gift supports the Ostrow School of Dentistry of USC. All gifts are directed by donor interest.
PLANNED GIVING

A planned gift is a one-time, major donation allowing donors an opportunity to make a large impact on the Ostrow School of Dentistry. The planned-gift process can take up to three months from start to finish. 100 percent of your gift stays within the School.

1. Donor reviews assets (e.g., estate, vacation homes) and chooses to make a planned gift.
2. Donor meets with USC Planned Giving Office to explore beneficial options such as charitable remainder trust, annuities, and/or life pledge.
3. The USC Planned Giving Office drafts documents to support gift parameters and objectives.
4. Donor is recognized now for a future gift made to the School.
5. Acknowledgement of gift (for tax purposes) is similar to annual giving.

PLEDGE

A pledge is a donation paid to the dental school over several years. It can take up to two weeks to process a pledge. 100 percent of the gift stays within the School.

1. Donor is interested in giving Ostrow School of Dentistry a large gift that he or she prefers to make over time (typically five years or less) and not in one lump sum.
2. The Office of Development and Alumni Relations drafts pledge paperwork for documentation purposes.
3. Donor and School sign paperwork.
4. Donor is recognized for pledge gift now and at completion of pledge.
5. Acknowledgement of gift (for tax purposes) is similar to annual giving.

ANNUAL GIVING

An annual gift is money used to help the school immediately. The process for an annual gift can take two to four weeks to complete.

1. There are two ways for our alumni and friends to make an annual donation: sending a check in the mail or making a contribution online.
2a. Donor sends a check to the Ostrow School of Dentistry of USC, Office of Development and Alumni Relations, 925 W. 34th St., Room 202, Los Angeles, Calif., 90089-0641.
2b. Donor visits https://giveto.usc.edu, clicks on “I am making a new gift” and chooses “Please direct my gift to a specific school or program indicated below,” selecting the USC Herman Ostrow School of Dentistry. Donor completes form with contact information, credit card number, and can name his or her gift in honor or memory of someone.
3. The Office of Development sends a postcard to donor, acknowledging the gift.
4. Once the University deposits it, donor receives a gift receipt. Donors should keep gift receipts for their tax records.

Questions? Contact the Office of Development & Alumni Relations at (213) 740-0428 or ostrow.development@usc.edu.
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